



# Publication Certificate

Seven Publicações Ltda, declares that the article **Unification of processes in production lines in a factory environment: An application of time and motion study**, by authorship Daniel Guzmán del Río, Fernanda Carla dos S. de Oliveira, Lucas Martins Pacheco, Karolayne Barbosa Martins, Andreia Vasconcelos da Silva, Daniel Benício de Assis, Daniel de Farias Soares, André Luiz Printes and Israel Gondres Torné, was PUBLISHED in the form of an individual chapter of a book whose theme is: Connecting Expertise Multidisciplinary Development for the Future, under the registration the registration number ISBN: 978-65-84976-46-7.

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Finally, I sign this declaration.

São José dos Pinhais, Brazil, August 17, 2023.



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